

## Twenty Benefits, Strengths and Offerings of Private Water Service Providers

- **Unparalleled Expertise:** Providing access to a broad national and often international network of experienced water professionals with diverse expertise in management, technology, regulation and finance.
- Clean Water Act and Safe Drinking Water Act Compliance: Offering consistent aid for non-compliant systems to help them meet their environmental and public health obligations.
- Asset Management: Applying best practices in asset management to achieve optimal lifecycle cost combination of repair/rehabilitation/replacement expenditures, including new technologies and innovative management approaches to produce better cost savings and resource management.
- Workforce Management and Development: Connecting employees with the company's human resource network;
   creating opportunities to grow and learn within the company; and maintaining our commitment to employee health and safety.
- Access to capital: Providing access to equity, and both taxable and tax-exempt debt.
- **Full-cost pricing:** Creating a transparent and accountable structure for establishing, setting and recovering the full cost of sustainable water services.
- **Regulatory Compact:** Allowing a return-on-equity for regulated companies makes for a good, reliable investment.
- **Climate Change Mitigation & Adaptation:** Strengthening risk management in the face of uncertain weather patterns and water supplies.
- Watershed & Regional Optimization: Experience working with diverse groups of stakeholders and building consensus for sustainable watershed management regardless of political boundaries.
- **Energy Management:** Experience investing in and implementing energy management plans while reducing energy use and greenhouse gas emissions.
- **Conservation Water Efficiency:** Encouraging consumer conservation and treatment efficiencies to reduce long-term system costs and produce additional societal benefits.
- Stewards of Water Resources: Leading the way in promoting sustainability of our nation's rivers, lakes and streams.
- Research & Development: Investing significantly in R&D and applying it to the benefit of the communities and customers served.
- Market Leaders: Implementing the latest technologies and management practices.
- Modernized Plant Operations: Continually improving plant operations, including: financial, technological, managerial and human capital.
- **Network Optimization:** Physically and managerially consolidating operations.
- Transparency: Offering clear and public information about the financing, operations and management of water systems.
- **Accountability:** Embracing accountability to the public and decision makers through contractual obligations and regulatory compliance.
- **Security and Emergency Preparedness:** Implementing and deploying security and emergency measures to assure overall system reliability and resiliency.
- Advanced Procurement & Project Delivery Methods: Attaining cost advantages through alternative forms of
  procurements as applicable to each project's needs, such as: Design-Build, Design-Build-Operate, Design-BuildFinance-Operate, Design-Build-Operate-Manage, and Design-Build-Operate-Transfer.